# MIRACOSTA COMMUNITY COLLEGE DISTRICT
# BOARD OF TRUSTEES
## One Barnard Drive, Oceanside, CA

**MINUTES OF REGULAR MEETING / WORKSHOP** **November 4, 2021**
***(Approved on December 16, 2021)***

## I. CALL TO ORDER

The Board of Trustees of the MiraCosta Community College District met in a special meeting/workshop on Thursday, November 4, 2021, via Zoom conference. President Rick Cassar called the meeting to order at 4:03 p.m.

## II. FLAG SALUTE / ROLL CALL

Board members present:

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| David Broad | Frank Merchat |
| Rick Cassar | Anna Pedroza |
| William Fischer | Jacqueline Simon |
| George McNeil | |

Administrators present:
Vice President Tim Flood
Vice President Charlie Ng
Vice President Denée Pescarmona
Vice President Alketa Wojcik

## III. PUBLIC COMMENT ON ITEMS ON AND NOT ON THE AGENDA

None.

## IV. CHANGES IN AGENDA ORDER

None.

## V. PRESENTATIONS AND DISCUSSIONS

### A. Educational Master Plan Update

Dean of Research, Planning, and Institutional Effectiveness Christopher Tarman provided information on the Educational Master Plan update process, noting the approach has moved to a more focused, dynamic and useful process. Tarman reviewed the components in the plan document, as well as the need to build into the plan the ability to be adaptable and nimble. Tarman shared the trends in data and higher education were analyzed and revealed that, although the district's service area is becoming more diverse, it is also getting older, which has impacted the college's enrollment. Equity gaps continue to affect course success rates, making it especially important to focus on our efforts with Guided Pathways and the student success teams built around Academic and Career Pathways (ACPs), which will deepen the relationship with students and allow us to intervene and assist students early and often. These practices are similar to those practices that are employed with our Puente, Umoja, and other support programs, and those have proven to be effective. Therefore, scaling up

the efforts with the ACPs makes good sense. MiraCosta has been increasing course completions over time, and we're focused on continuing to build on this increase.

Tarman reviewed some of the strategies in the Educational Master Plan, such as meeting students where they are, creating community, and dismantling systems of equity by broadening access, especially to those who are normally marginalized in the community. Additionally, strategies were shared that will create workforce community partners, foster academic excellence, and demonstrate responsible stewardship and sustainability of college and community resources.

Tarman shared the Futures framework and noted that MiraCosta is the very first community college in the nation to be a part of this work. The group of approximately 60 MiraCostans who expressed an interest in participating in this work are developing skills to build a futures map for the college by identifying signals of what's coming and then planning accordingly. Developing hyflex courses during the pandemic is an example of the adaptable nature we want to foster.

**B. Technology Plan Update**

Interim Dean of Academic Information Services Dr. Scott Conrad provided an update on the Technology Master Plan development process being used by the Technology Advisory Committee (TAC), a team of 27 MiraCostan's, including faculty, students, classified staff, and administrators. Over 300 laptops and more than 300 hot spots were made available for students in need per semester since the start of the pandemic to help address the digital divide needs of our most economically disadvantaged students. AIS also extended help desk hours, technology training, and deployed additional security tools to increase secure, equitable access for students and help the district address its goals of access, student success, and closing equity gaps.

The district, in collaboration with faculty, students and Student Services, continues to look for ways in which we can leverage technology and offer modality options that meet students where they are. Learning management systems like Zoom and Canvas are also evolving and are providing the opportunity for faculty to optimize their technology experience with students. Bandwidth, accessibility, security, and cost are all challenges that need to be overcome as we continue to incorporate more technology into our teaching processes.

Conrad reviewed emerging trends, and he noted the importance of having institution-wide data management and integrations, as well as keeping up with the demand for technology. More and more of our systems are moving toward the cloud, which helps with our management storage and security. Conrad added we will continue to teach students about being critical consumers of information and assessing the validity of such information.

A final Technology Plan is expected to be brought to the board for approval in May 2022.

## VI. FUTURE AGENDA ITEMS AND ANNOUNCEMENTS

None.

## VII. ADJOURNMENT

The board workshop adjourned at 5:27 p.m.

**MINUTES APPROVAL:**

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| Rick Cassar<br>Board Vice President | Tim Flood<br>Vice President Administrative Services |